

Grow&Optimize



### Jefferies Industrials Conference

New York August 2016



# Forward-looking Statements

Today's presentation contains a number of forward-looking statements based on current expectations, estimates and projections. These statements are not guarantees of future performance and are subject to certain risks and uncertainties. Therefore, actual results may differ materially.

Information about the Company's use of non-GAAP financial measures, why management believes presentation of non-GAAP financial measures provides useful information to investors about the Company's financial condition and results of operations, and the purposes for which management uses non-GAAP financial measures is included in the Company's Annual Report and on the Company's website at sonoco.com under Investor Relations, Webcasts & Presentations, Non-GAAP Reconciliations for Q2 2016 Earnings Presentation.

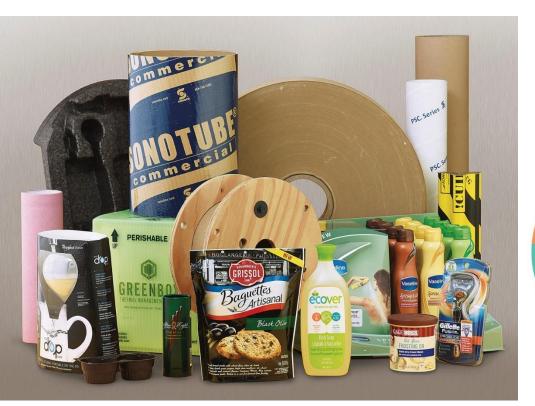
Pursuant to the requirements of Regulation G, the Company has provided definitions of the non-GAAP measures discussed during this presentation as well as reconciliations of those measures to the most closely related GAAP measure on its website at sonoco.com.

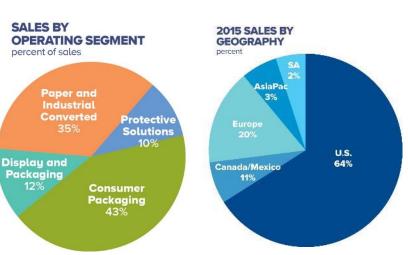
This presentation does not constitute the solicitation of the purchase or sale of any securities.



## Sonoco Today









# Grow and Optimize in a Slow Growth Global Economy

Results by Segment

# Consumer Packaging



 (\$million)
 2016

 YTD
 2015
 2014\*

 Sales
 \$1,038
 \$2,122
 \$1,963

 Base
 \$122.4
 \$231.6
 \$200.6

# Display& Packaging



 
 2016 YTD
 2015
 2014\*

 Sales
 \$275
 \$606
 \$667

 Base EBIT
 \$8.3
 \$10.9
 \$10.7

# Paper&Industrial Converted



 
 2016 YTD
 2015
 2014\*

 Sales
 \$856
 \$1,730
 \$1,902

 Base EBIT
 \$70.8
 \$124.1
 \$162.2

# Protective Solutions



 YTD
 2013
 2014

 Sales
 \$262
 506
 \$485

 Base EBIT
 \$26.3
 \$46.0
 \$34.0



### Global Consumer Packaging and Services Strategy







# Expand the Can

### Integrated Sonoco/Weidenhammer Brand











# Expand the Can

#### Southeast Asia Growth









# Flexible Packaging Growth







# Rigid Plastic Growth







#### **Thermoforming**



#### Injection Molding/ Extrusion



#### Blowmolding





#### TruVue™

# The New TruVue<sup>™</sup> Can from Sonoco

Clearly, Uncanny.







# Display and Packaging

#### **Growth Initiatives**







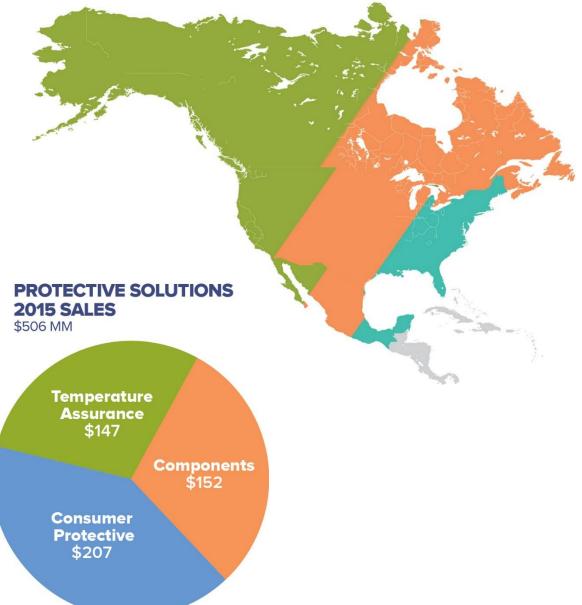






# **Protective Solutions Strategy**





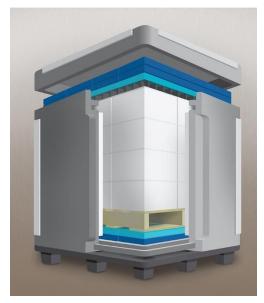


# Grow – Sonoco ThermoSafe



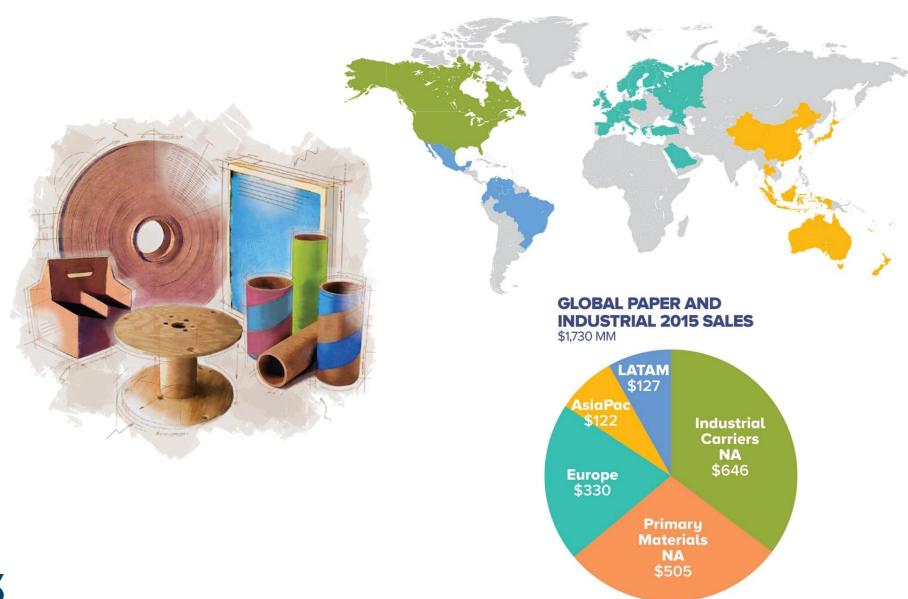








# Global Paper and Industrial Converted Products





# **Global Paper**

### **Optimization Strategy**









### **Tubes and Cores**

#### **Optimization Strategy**



In North America and
Europe combined, our
team of tube and core
scientists and engineers
boasts a collective
550 years of industry
experience.

Saluting years of STANDING STRONG

Sonotube® construction forms celebrated 70 years of Standing Strong in 2015.

Sonoco is a leader in

the North American tube and core industry, with a market share of approximately 48%.



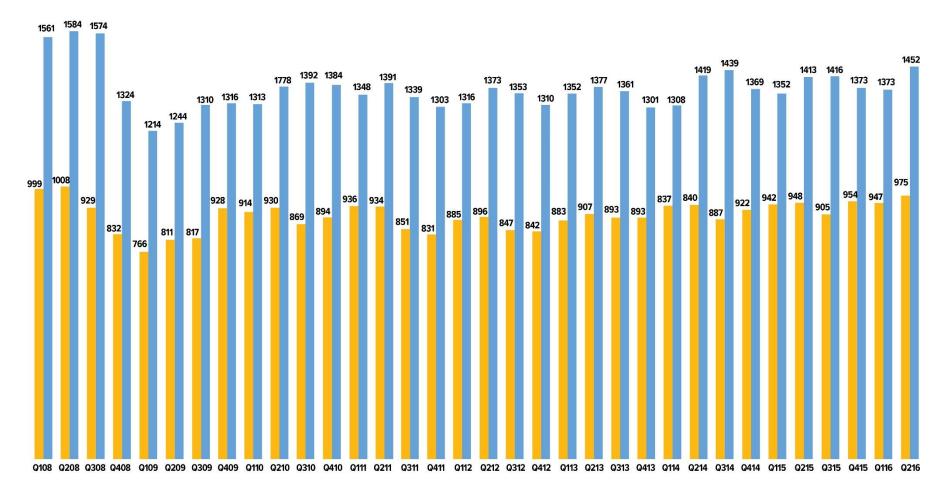




### **Tubes and Cores**



### Optimization Strategy – Tubes and Cores









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**Financial Review** 



# **EPS Summary**

2<sup>nd</sup> Quarter: 2016 vs. 2015

	2nd Qı	uarter	Year To Date			
	2016	2015	2016	2015		
Actual EPS	\$0.55	\$0.63	\$1.14	\$1.47		
Addback for:						
Restructuring & Asset Impair, Net	0.17	0.07	0.24	0.10		
Canton Disposition	-	-	-	(0.16)		
Spanish Tax Reserve Adjustments	-	(0.03)	-	(0.03)		
Reversal of Fox River Reserve	-	(0.01)	-	(0.20)		
<b>Acquisition / Divestiture Costs / Other</b>	0.01	0.02	0.01	0.04		
Base EPS	\$0.73	\$0.68	<b>\$1.38</b>	\$1.22		



# Sales Bridge

2<sup>nd</sup> Quarter: 2016 Vs. 2015

(Dollars in millions)

	<b>Q2-2016</b>	YTD 2016
2015 Sales	\$1,249	\$2,455
Volume / Mix	9	82
Price	(11)	(28)
Acq / Div	1	5
Exchange / Other	<u>(42)</u>	<u>(82)</u>
2016 Sales	<u>\$1,206</u>	<u>\$2,432</u>



# Base EBIT Bridge

2<sup>nd</sup> Quarter: 2016 Vs. 2015

(Dollars in millions)

	Q2-2016	YTD 2016
2015 Base EBIT	\$111	\$203
Volume / Mix	(2)	16
Price / Mat'l, Energy, Frt Costs	6	19
Acq / Div	0	2
Productivity	0	8
Other	(2)	(26)
Pension	<u>3</u>	<u>6</u>
2016 Base EBIT	<u>\$116</u>	<u>\$228</u>



## Price/Cost Impact on EBIT

#### PRICE/COST IMPACT TO EBIT

millions of dollars



#### **2015-2016 OCC PRICING**

dollars per ton





# **Earnings Guidance**

	1 <sup>st</sup> Qtr	2 <sup>nd</sup> Qtr	3 <sup>rd</sup> Qtr	4 <sup>th</sup> Qtr	Full Year
2015 Base EPS*	\$0.54	\$0.68	\$0.65	\$0.64	\$2.51
2016 Base EPS	\$0.65	\$0.73			
2016 Guidance	\$0.65	\$0.73	\$0.65 - \$0.70		\$2.68 - \$2.74
2016 First Call Consensus	\$0.65	\$0.73	\$0.685	\$0.65	\$2.72



## **Cash Flow**

2<sup>nd</sup> Quarter: 2016 vs. 2015 (Dollars in thousands)

	2nd Quarter					Year To Date				
		2016		2015		2016		2015		
Cash from operations (See Note A)	\$	119,662	\$	112,752	\$	186,049	\$	173,082		
Purchase of property, plant and equipment		(43,089)		(45,759)		(98,774)		(86,713)		
Proceeds from dispositions, net		(7,434)		298		(4,842)		31,006		
Cash Dividends		(37,283)		(35,116)		(72,679)		(67,379)		
"Free Cash Flow"	\$	31,856	\$	32,175	\$	9,754	\$	49,996		
Shares acquired under announced buyback		(22,613)		-		(37,931)		-		
Note A: Cash from operations includes pension and post retirement plan contributions of:	\$	(3,605)	\$	(8,101)	\$	(35,647)	\$	(25,118)		



#### Our Priorities for 2016



#### Grow

- Market Focused
- Achieve higher than market average growth



#### **Margin Improvement**

• Grow operating margins to 9% to 10%



# Maximize Free Cash Flow Generation and Target Capital Deployment

Grow core businesses while returning cash to shareholders



### **Optimize the Portfolio**

- Grow targeted Consumer Packaging/Protective Solutions businesses
- Further shift the mix of businesses to Consumer



## Capital Deployment Strategy

- Target capital spending on profitable growth (\$200 million projected in 2016)
- Pursue accretive acquisitions in targeted growth areas –
   Flexible Packaging and Protective Solutions
- Returning up to \$240 million in free cash flow in 2016 to shareholders
  - Increased dividends
  - Share repurchases at \$100 million

#### **DIVIDENDS AND STOCK REPURCHASES**

millions of dollars 240.0 212.4 210.8 177.5 162.5 138.0 121.3 131.5 136.1 107.4 109.0 90.1 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 share buybacks dividends



### Cash Dividend Increase

#### **Board Authorizes Increased Dividend**



\$1.48 per year = < 6% increase

364<sup>th</sup> consecutive quarterly dividend paid

34 consecutive years of increase

#### **CASH DIVIDEND PAID**

dollars per share







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**Appendix** 



# P&L Summary (Base)

Year to date: 2016 Vs. 2015

(Dollars in thousands)

iaro in arcacanac,			Better / (Worse)			
	2016	2015	\$	%		
Net sales	\$ 2,431,956	\$ 2,454,642	\$ (22,686)	-0.9%		
Cost of sales	(1,944,690)	(1,993,936)	49,246	2.5%		
Gross profit	487,266	460,706	26,560	5.8%		
Selling, general and administrative expenses	(259,556)	(257,226)	(2,330)	-0.9%		
Income before interest and taxes (EBIT)	227,710	203,480	24,230	11.9%		
Net interest	(27,331)	(26,822)	(509)	-1.9%		
Income before income taxes	200,379	176,658	23,721	13.4%		
Provision for income taxes	(62,669)	(56,288)	(6,381)	-11.3%		
Income before equity in earnings of affiliates	137,710	120,370	17,340	14.4%		
Equity in earnings of affiliates, net of tax	4,267	4,315	(48)	-1.1%		
Net income	141,977	124,685	17,292	13.9%		
Noncontrolling interests	(787)	(228)	(559)	-100.0%		
Net income attributable to Sonoco	\$ 141,190	\$ 124,457	\$ 16,733	13.4%		
EPS diluted	\$ 1.38	\$ 1.22	\$ 0.16	13.1%		
Effective tax rate	31.3%	31.9%				



# Segment Analysis

2<sup>nd</sup> Quarter: 2016 Vs. 2015

(Dollars in thousands)

		NET SALES		SEGMENT OPERATING PROFIT				
	<u>2016</u>	<u>2015</u>	% Chg	2016	<u>2015</u>	% Chg		
Consumer Packaging	\$ 511,007	\$ 531,114	-3.8%	\$ 59,509	\$ 57,530	3.4%		
Display & Packaging	130,874	141,604	-7.6%	5,030	1,035	100.0%		
Paper & Ind Conv Prods	433,342	448,876	-3.5%	37,480	38,963	-3.8%		
Protective Solutions	130,457	126,996	2.7%	14,220	13,604	4.5%		
	\$ 1,205,680	\$ 1,248,590	-3.4%	\$ 116,239	\$ 111,132	4.6%		

	SEGMENT O PROFIT AS %	MARGIN CHANGE	
Consumer Packaging	11.6%	10.8%	0.8%
Display & Packaging	3.8%	0.7%	3.1%
Paper & Ind Conv Prods	8.6%	8.7%	-0.1%
Protective Solutions	10.9%	10.7%	0.2%
	9.6%	8.9%	0.7%



### **Balance Sheet**

(Dollars in thousands)

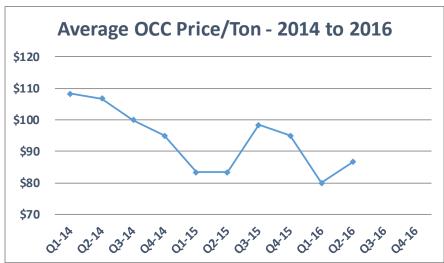
	7/3/2016	4/3/2016	Change \$
Cash and cash equivalents	\$107,748	\$152,338	(\$44,590)
Trade accounts receivable, net of allowances	\$669,085	\$679,528	(10,443)
Other receivables	\$46,427	\$38,049	8,378
Inventories	\$397,580	\$402,533	(4,953)
Prepaid expenses and deferred income taxes	50,913	48,037	2,876
Current Assets	\$1,271,753	\$1,320,485	(48,732)
Property, plant and equipment, net	1,109,013	1,121,818	(12,805)
Goodwill	1,151,556	1,154,955	(3,399)
Other intangible assets, net	229,702	239,897	(10,195)
Other assets	202,852	210,850	(7,998)
Total Assets	\$ 3,964,876	\$ 4,048,005	\$ (83,129)
Payable to suppliers and others	\$767,623	\$776,721	\$ (9,098)
Income taxes payable	5,344	22,413	(17,069)
Total debt	1,081,662	1,132,938	(51,276)
Pension and other postretirement benefits	412,572	412,968	(396)
Deferred income taxes and other	121,959	117,623	4,336
Total equity	1,575,716	1,585,342	(9,626)
Total Liabilities and Shareholders' Equity	\$ 3,964,876	\$ 4,048,005	\$ (83,129)
Net debt / Total capital	38.2%	38.2%	

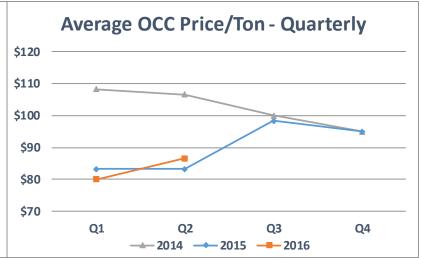
Net debt = Total debt minus cash and cash equivalents
Total capital = Net debt plus total equity



### OCC: Official Board Market

2016 Vs. 2015 Vs. 2014 (Price / Ton)



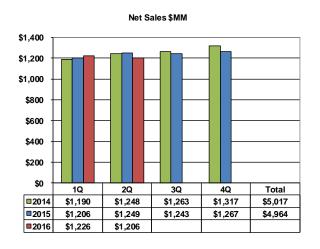


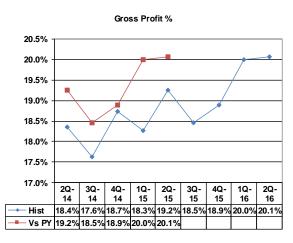
_	1st Quarter				2nd Quarter			;	3rd Quarter				4th Quarter			
	J	F	М	Avg	Α	M	J	Avg	J	Α	S	Avg	0	N	D	Avg
2014	100	100	125	108	110	105	105	107	105	100	95	100	95	95	95	95
2015	90	80	80	83	80	80	90	83	95	100	100	98	100	95	90	95
2016	80	80	80	80	80	85	95	87	100							

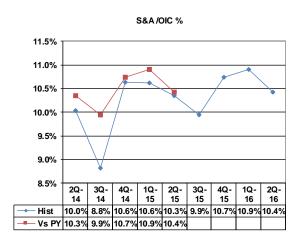


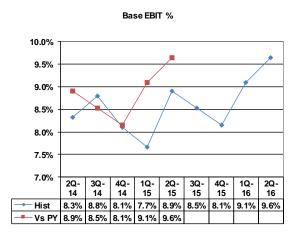
### **Base Results**

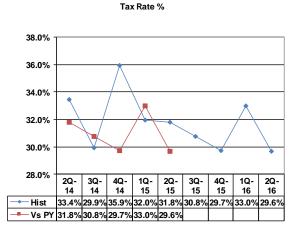
2<sup>nd</sup> Quarter: 2016 Vs. 2015 Vs. 2014

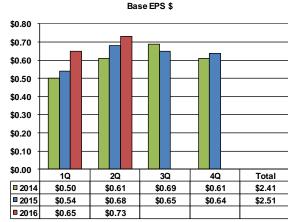














#### **Contacts**

#### **Howard Coker**

Group Vice President
<a href="mailto:howard.coker@sonoco.com">howard.coker@sonoco.com</a>
843-383-7000

#### **Barry Saunders**

CFO and Senior Vice President barry.saunders@sonoco.com 843-383-7000

#### Roger Schrum

Vice President Investor Relations <a href="mailto:roger.schrum@sonoco.com">roger.schrum@sonoco.com</a> 843-339-6018

