



D.A. Davidson Diversified Industrials& Services Virtual Conference

September 2020

Defining Our Next Decade

Forward Looking Statement/Non-GAAP Financial Measures

Today's presentation contains a number of forward-looking statements based on current expectations, estimates and projections. These statements are not guarantees of future performance and are subject to certain risks and uncertainties. Therefore, actual results may differ materially.

Information about the Company's use of non-GAAP financial measures, why management believes presentation of non-GAAP financial measures provides useful information to investors about the Company's financial condition and results of operations, and the purposes for which management uses non-GAAP financial measures is included in the Company's Annual Report and on the Company's website at sonoco.com under Investor Relations, Webcasts & Presentations, Non-GAAP Reconciliations for Q2 2020 Earnings Presentation.



Pursuant to the requirements of Regulation G, the Company has provided definitions of the non-GAAP measures discussed during this presentation as well as reconciliations of those measures to the most closely related GAAP measure on its website at sonoco.com.

This presentation does not constitute the solicitation of the purchase or sale of any securities.







Julie Albrecht

Vice President and CFO of Sonoco

Julie Albrecht, 52, has served as Vice President and Chief Financial Officer since 2019.

She joined Sonoco in March 2017 as Corporate VP, Treasurer and Assistant CFO, holding responsibility for the Company's treasury, tax and risk management functions. In that role, she was responsible for the Company's relationships with the credit rating agencies and commercial banks and has handled financings for four acquisitions totaling approximately \$690 million. She also has been instrumental in the Company's efforts to drive significant improvement in cash flow from operations and free cash flow in 2018, and has been responsible for management of the Company's retirement benefit plans.

In 1996, Albrecht joined Coltec Industries, where she worked for almost 19 years after Coltec was acquired by Goodrich Corporation and was then acquired by United Technologies in 2012. While at Goodrich, she progressed through various Treasury roles including Assistant Treasurer and also worked as a Controller and VP, Finance of a global business unit. After the UTC acquisition, Albrecht served as the Finance Director of a \$800 million global aerospace aftermarket business which included VP, Finance responsibilities as well as FP&A activities of a \$3.5 billion aftermarket segment. In March 2015, she was named VP, Finance, Investor Relations and Treasurer at Esterline Technologies, a \$2 billion aerospace company based in Bellevue, WA.

Albrecht serves on the South Carolina Governor's School for Science and Mathematics Foundation Board of Directors and the Central Carolina Community Foundation Board of Directors.

She is a 1989 graduate of Wake Forest University, where she earned a B.S. in Accounting. Albrecht, her husband and their two teenage children live in Columbia, SC.

Sonoco is a Global Essential Service Provider

- 80% of Sonoco's Consumer Packaging is for food
- Paper/Tubes and Cores provide carriers for essential goods
 - Tissue/Towel paperboard
 - Tubes/Cores paperboard: plastic film for food (products), drugs and medical equipment
- Medical Packaging
- Sonoco ThermoSafe temperature-assured packaging







2nd Quarter: 2020 Vs. 2019

	2nd Quarter			Year	Year To Date			
		2020		2019	2020		2019	
Actual EPS	\$	0.55	\$	0.80	\$ 1.34	\$	1.53	
Addback for:								
Restructuring & Asset Impairment, Net		0.16		0.10	0.26		0.18	
Non-Operating Pension Costs		0.05		0.04	0.11		0.09	
Tax Items, M&A Costs		0.03		0.01	 0.02		0.01	
Base EPS*	\$	0.79	\$	0.95	\$ 1.73	\$	1.81	

*Due to rounding individual items may not sum down





Consumer	
Packaging	

Paper & Industrial Converted Products

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(\$ Millions)	2Q 2020	2Q 2019
Net Sales	\$615	\$603
Base Operating Profit	\$86	\$63
(\$ Millions)	YTD	YTD
Net Sales	\$1,203	\$1,192
Base Operating Profit	\$154	\$125
(\$ Millions)	2Q 2020	<u>2Q 201</u> 9
Net Sales	\$434	\$491
Base Operating	\$30	\$61
Profit	\$ 30	ψŪΤ
Profit (\$ Millions)	\$30 YTD	YTD



Sonoco Acquires Can Packaging

- Adds advanced innovation and production of sustainable paper packaging in Europe
- 2020 sales of approximately \$27 million
- Two production facilities and R&D center in France
- Featured Product: Greencan® recyclable paperboard package (92% to 98% paperboard)
- Proprietary manufacturing equipment, suitable for global growth markets







Sonoco The State of Sonoco is Strong

Display & Packaging



(\$ Millions)	2Q 2020	2Q 2019
Net Sales	\$107	\$135
Base Operating Profit	\$6	\$6
(\$ Millions)	YTD	YTD
Net Sales	\$229	\$272
Base Operating Profit	\$14	\$12



Protective Solutions



(\$ Millions)	2Q 2020	2Q 2019
Net Sales	\$89	\$131
Base Operating Profit	\$4	\$14
(\$ Millions)	YTD	YTD
Net Sales	\$208	\$259
Base Operating Profit	\$18	\$25

U.S./Canada URB Optimization Investment Plan

Capital Investment

\$83 Million

- 2020-2021 Build new Hartsville Fiber Operation
 - Stock prep system for entire complex using mixed paper/OCC
- 2021-2022 Rebuild #10 Machine to Produce URB
 - Meet internal and customers wide-range of URB grades
- Wisconsin Rapids Expansion
 - Increase capacity by 7%





Solution U.S./Canada URB Optimization Investment Plan

Annualized Cost Savings

\$24 Million

- Fixed-variable cost reduction future capacity rationalization
 - Permanently shut No. 3 Hartsville URB machine
 - Close Trent Valley, Ontario, Canada mill
- Return on investment well above the cost of capital

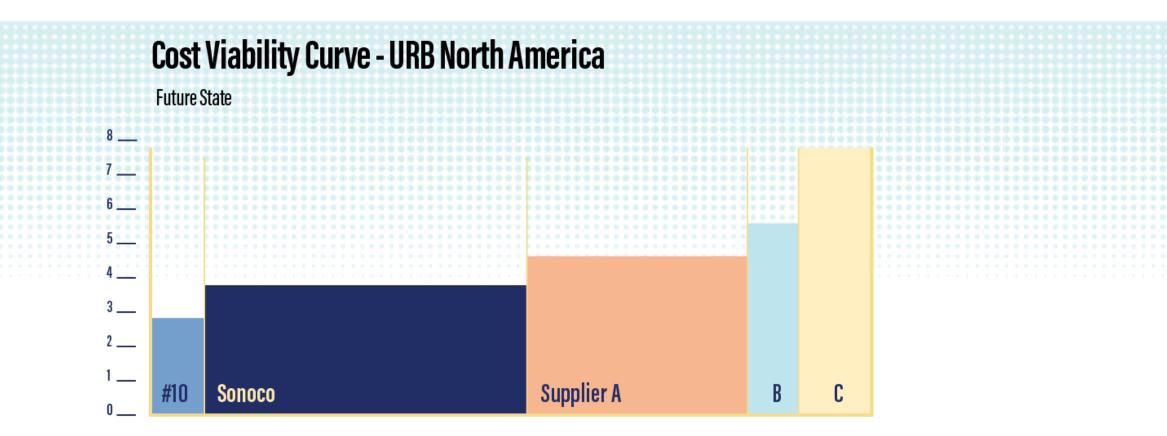
Other cost savings

- Reduce commodity input costs (mixed paper/OCC)
- Improve supply chain/system integration
- Lower energy, chemicals, freight costs











Sonoco's URB costs expected to be 18% lower than nearest supplier





	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Full Year
2019 Base EPS	\$0.85	\$0.95	\$0.97	\$0.75	\$3.53
2020 Base EPS	\$0.94	\$0.79			
2020 Guidance	\$0.83 - \$0.89	\$0.73 - \$0.83	\$0.73 - \$0.83		



Key Drivers to Q3 Base EPS Guidance Q3-2020 Vs. Q3-2019

- COVID-19 Impact
 - Demand for our products Mixed impact (+/-)
 - Mitigating actions Ongoing cost reductions
- Price / Cost Impact
 - Industrial segment Negative due to lower market pricing and higher OCC costs
- Other Impacts
 - Tax rate Higher due to one-time positive items in Q3-19
 - Interest expense Higher due to increased borrowings (liquidity actions)
 - Addition of Corenso and TEQ acquisitions



Solution COVID-19: State of Our Platforms, Q3 Outlook



- Food Packaging
 - All Platforms (Rigid Paper, Rigid Plastics & Flexibles) Positive but moderating vs Q2 as Meals at Home continue

ThermoSafe

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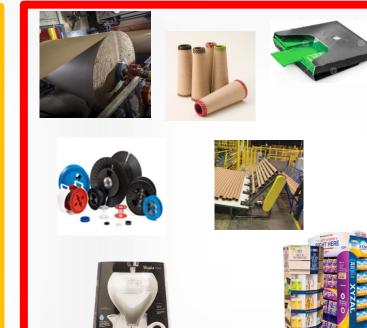
Next

Our

Flu Vaccine shipments



- Medical Device Packaging
 - Elective surgeries recovering
- Reels
- Automotive Foam / Protective / Consumer Fiber
 - Recovery to more normal demand
- Pack Centers
- Portion control plastics
- Tissue & towel stable



- Industrial: Paper / Tubes & Cores / Cones / Industrial Plastics / Paperboard Specialties
 - Recession / Global Shipments Soft
 - Accelerated Secular Decline in Graphic Paper
 - Hospitality Slow Return
- Promotional Displays
- Retail Security
- Confection

Cash Flow / Liquidity Update

Cash Flow

- Expect ~\$35 million cash benefit in 2020 due to global government assistance programs (mostly US)
- 2020 Cap Ex spending outlook = \$195 million
 - Includes \$20 million for Project Horizon
- Pension termination contribution (~ \$150 million) deferred into 2021
 - Cash tax benefit of ~ \$37 million this year

<u>Liquidity</u>

Decade

- Using \$150 million cash to repay bank term loans in mid-July
- Pro forma Liquidity (after debt repayment) is ~ \$1.2 billion
 Approximately \$700 million cash + \$500 million Revolver availability



Supplemental Financial Slides







P&L Summary (Base) 2nd Quarter: 2020 Vs. 2019 (Dollars in millions)

-					Detter / (Worse)			
		2020		2019		\$		%
Net sales	\$	1,245	\$	1,360	\$	(114)	\$	(8.4) %
Gross profit		248		275		(27)		(9.9)%
SG&A Expenses		(121)		(131)		10		7.3 %
Operating profit		127	_	144		(18)		(12.3)%
Net interest		(19)		(16)		(3)		(17.1)%
Provision for income taxes		(29)		(33)		4		13.5 %
Net Income, after tax		79	_	95		(16)		(16.8)%
Equity in Affiliates and Minority Interest		1		1		_		(24.4)%
Net income attributable to Sonoco	\$	80	_\$	96	\$	(16)	\$	(16.9)%
Operating profit before D&A		188		202		(14)		(7.0)%
Gross profit %		19.9%		20.2%				
SG&A%		9.7%		9.6%				
Operating profit %		10.2%		10.6%				
Operating profit before D&A%		15.1%		14.9%				
Effective tax rate		26.6%		25. 9%				

Better / (Worse)



NOTE: Individual items may not sum down. Totals and percentages are based on unrounded amounts.



Segment Analysis 2nd Quarter: 2020 Vs. 2019 (Dollars in millions) NET SALES

Jollars in m	<u>111</u>	<u>ons)</u>	NE	T SALES		 BASE	RATING PR	OFIT
		2020	·	2019	% Chg	 2020	 2019	% Chg
Consumer Packaging	\$	615	\$	603	2.0%	\$ 86	\$ 63	36.8%
Display & Packaging		107		135	(20.4)%	6	6	1.6%
Paper & Ind Conv Prods		434		491	(11.6)%	30	61	(51.1)%
Protective Solutions		89		131	(31.9)%	 4	 14	(68.6)%
	\$	1,245	\$	1,360	(8.4)%	\$ 127	\$ 144	(12.3)%

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	SALES	T AS % OF	CHANGE
Consumer Packaging	14.0%	10.4%	3.6%
Display & Packaging	5.6%	4.4%	1.2%
Paper & Ind Conv Prods	6.9%	12.5%	(5.6)%
Protective Solutions	5.0%	10.9%	(5.9)%
	10.2%	10.6%	(0.5)%

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Year to date: 2020 Vs. 2019 (Dollars in millions)

		Year To D	ate Y	Year Over Year	
		2020	2019	Change	
Netincome	\$	135 \$	155 \$	(20)	
Asset impairment charges / Losses on disposition of assets		6	11	(5)	
Depreciation and amortization expenses		123	117	6	
Pension and postretirement plan contributions, net of expenses		(2)	(200)	198	
Changes in working capital		(28)	(66)	38	
Changes in tax accounts		28	11	17	
Other operating activity		17	12	6	
Operating cash flow	\$	281 \$	40 \$	241	
Capital expenditures net of dispositions		(72)	(101)	29	
Cash dividends		(86)	(84)	(2)	
Free cash flow	\$	123 \$	(145)\$	268	



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P&L Summary (Base) Year to date: 2020 Vs. 2019 (Dollars in millions)

				Detter / (worse)			
		2020		2019		\$	%
Net sales	\$	2,549	\$	2,711	\$	(163)	(6.0)%
Gross profit		515		545		(31)	(5.7)%
SG&A Expenses		(244)		(273)		29	10.6%
Operating Profit		270		272		(2)	(0.7)%
Net interest		(35)		(31)		(3)	(10.8)%
Provision for income taxes		(62)		(60)		(2)	(2.7)%
Net Income, after tax		174		181		(7)	(3.8)%
Equity Affiliates and Minority Interest		1		2		(1)	(47.1)%
Net income attributable to Sonoco	\$	175	\$	183	\$	(7)	(4.0)%
Operating profit before D&A	\$	394	\$	389	\$	5	1.3%
Gross Profit %		20.2%		20.1%			
SG&A %		9.6 %		10.1%			
OP %		10.6%		10.0%			
OPBDA %		15.4%		14.3%			
Effective tax rate		26.3%		25.1%			

Retter / (Worse)



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NOTE: Individual items may not sum down. Totals and percentages are based on unrounded amounts.



Segment Analysis Year to date: 2020 Vs. 2019 (Dollars in millions) NET SALES

			N	IET SALES		SEGMENT OPERATING PROFIT							
		2020		2019	% Chg	2020		2019		% Chg			
Consumer Packaging	\$	1,203	\$	1,192	0.9%	\$	154	\$	125	23.1%			
Display & Packaging		229		272	(16.1)%		14		12	14.0%			
Paper & Ind Conv Prods		909		987	(7.9)%		84		110	(23.4)%			
Protective Solutions		208		259	(19.9)%		18		25	(26.9)%			
	\$	2,549	\$	2,711	(6.0)%	\$	270	\$	272	(0.7)%			

	OPERATING P AS % OF SA	MARGIN CHANGE	
Consumer Packaging	12.8%	10.5%	2.3%
Display & Packaging	6.2%	4.5%	1.6%
Paper & Ind Conv Prods	9.2%	11.1%	(1.9)%
Protective Solutions	8.9%	9.8%	(0.9)%
	10.6%	10.0%	0.6%



NOTE: Individual items may not sum down. Totals and percentages are based on unrounded amounts.



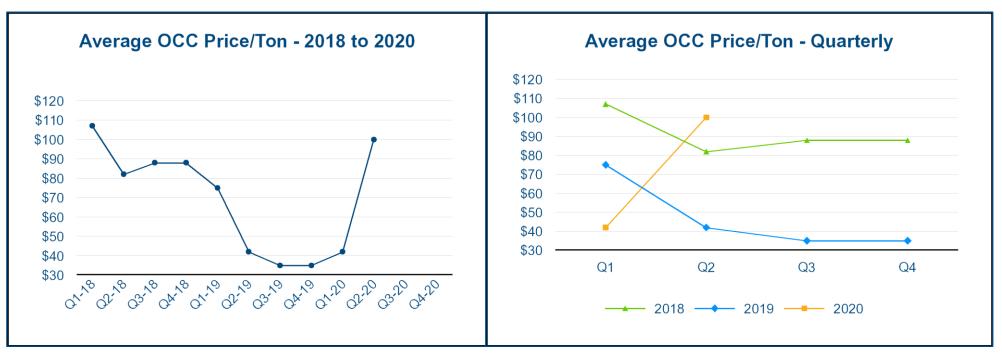
Balance Sheet (Dollars in millions)

	<u>6/28/2020</u>		<u>3</u>	<u>/29/2020</u>	Change \$		
Cash and cash equivalents	\$	857	\$	123	\$ 734		
Trade accounts receivable, net of allowances		693		738	(45)		
Other receivables		104		99	6		
Inventories		524		500	24		
Prepaid expenses and deferred income taxes		60		54	6		
Current Assets	\$	2,239	\$	1,514	\$ 725		
Property, plant and equipment, net		1,236		1,237	(1)		
Right of use asset-operating leases		294		287	8		
Goodwill		1,424		1,412	12		
Other intangible assets, net		361		373	(12)		
Other assets		186		190	(4)		
Total Assets	\$	5,739	\$	5,012	\$ 727		
Payable to suppliers and others		908		894	25		
Income taxes payable		21		17	4		
Total debt		2,265		1,641	625		
Noncurrent operating lease liabilities		249		242	7		
Pension and other postretirement benefits		304		304	(1)		
Deferred income taxes and other		183		158	15		
Total equity		1,808		1,755	52		
Total Liabilities and Shareholders' Equity	\$	5,739	\$	5,012	\$ 727		
Net debt / Total capital		43.8 %		46.4%			



Net debt = Total debt minus cash and cash equivalents. Total capital = Net debt plus total equity

OCC: Official Board Market 2nd Quarter: 2020 Vs. 2019 Vs. 2018 (Price/Ton)



			1st Qu	arter		2nd Quarter				3rd Quarter				4th Quarter			
Defining		J	F	Μ	Avg	Α	Μ	J	Avg	J	Α	S	Avg	0	Ν	D	Avg
Defining Our	2018	115	110	95	107	85	80	80	82	85	90	90	88	90	90	85	88
Next Decade	2019	85	75	65	75	50	40	35	42	35	35	35	35	35	35	35	35
	2020	35	40	50	42	85	125	90	100	70	70	70					