## Quarterly Financial Review



Sonoco Third Quarter 2020 Results
Investor Presentation
October 2020
Defining
Our
Next
Decade

## Forward-Looking Statements / Non-GAAP Financial Measures

Today's presentation contains a number of forward-looking statements based on current expectations, estimates and projections. These statements are not guarantees of future performance and are subject to certain risks and uncertainties. Therefore, actual results may differ materially.

Information about the Company's use of non-GAAP financial measures, why management believes presentation of non-GAAP financial measures provides useful information to investors about the Company's financial condition and results of operations, and the purposes for which management uses non-GAAP financial measures is included in the Company's Annual Report and on the Company's website at sonoco.com under Investor Relations, Webcasts \& Presentations, Non-GAAP Reconciliations for Q3 2020 Earnings Presentation.

Pursuant to the requirements of Regulation G, the Company has provided definitions of the nonGAAP measures discussed during this presentation as well as reconciliations of those measures to the most closely related GAAP measure on its website at sonoco.com.

This presentation does not constitute the solicitation of the purchase or sale of any securities.

## EPS Summary

3rd Quarter:2020 Vs. 2019

|  | 3rd Quarter |  |  |  | Year To Date |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2020 |  | 2019 |  | 2020 |  | 2019 |  |
| Actual EPS | \$ | 0.82 | \$ | 0.91 | \$ | 2.17 | \$ | 2.44 |
| Addback for: |  |  |  |  |  |  |  |  |
| Restructuring \& Asset Impairment, Net |  | 0.18 |  | 0.05 |  | 0.44 |  | 0.23 |
| Non-Operating Pension Costs |  | 0.06 |  | 0.05 |  | 0.18 |  | 0.14 |
| Deferred Tax Write-Down |  | (0.20) |  | - |  | (0.20) |  | - |
| M\&A Costs, Other Items |  | - |  | (0.04) |  | - |  | (0.03) |
| Base EPS* | \$ | 0.86 | \$ | 0.97 | \$ | 2.59 | \$ | 2.78 |

## P\&L Summary (Base)

3rd Quarter:2020 Vs. Plan Vs. 2019

| (Dollars in millions) | 2020 |  |  | 2019 |  |  | Better / (Worse) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | \$ |  | \% |
| Net sales | \$ | 1,312 |  | \$ | 1,354 |  | \$ | (42) | (3.1)\% |
| Gross profit |  | 257 |  |  | 265 |  |  | (8) | (3.2)\% |
| SG\&A Expenses, Net of Other Income |  | (126) |  |  | (126) |  |  | - | - \% |
| Operating profit | \$ | 131 |  | \$ | 139 |  | \$ | (8) | (6.1)\% |
| Net interest |  | (19) |  |  | (15) |  |  | (4) | (25.9)\% |
| Provision for income taxes | \$ | (27) |  | \$ | (28) |  | \$ | 1 | 2.6 \% |
| Net Income, after tax | \$ | 85 |  | \$ | 97 |  | \$ | (12) | (12.0)\% |
| Equity in Affiliates and Minority Interest |  | 2 |  |  | 2 |  |  | - | 7.8 \% |
| Net income attributable to Sonoco | \$ | 87 |  | \$ | 98 |  | \$ | (11) | (11.3)\% |
| Operating profit before D\&A | \$ | 194 |  | \$ | 199 |  | \$ | (5) | (2.4)\% |
| Gross profit \% |  | 19.6 | \% |  | 19.6 | \% |  |  |  |
| SG\&A \% |  | 9.6 | \% |  | 9.3 | \% |  |  |  |
| Operating profit \% |  | 9.9 | \% |  | 10.3 | \% |  |  |  |
| Operating profit before D\&A\% |  | 14.8 | \% |  | 14.7 | \% |  |  |  |
| Effective tax rate |  | 24.1 | \% |  | 22.3 | \% |  |  |  |

$3^{\text {rd }}$ Quarter: 2020 Vs. 2019
Dollars in millions

| \$1,354 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | (\$54) | (\$6) | \$30 | (\$12) | \$1,312 |
| 2019 | Volume/ | Price | Acquisitions | Fx/Other |  |
| Q3 | Mix |  | Acquisitions |  | $\begin{aligned} & 2020 \\ & \text { Q3 } \end{aligned}$ |
| Sales |  |  |  |  | Sales |

## Base Operating Profit Bridge

3rd Quarter: 2020 Vs. 2019
Dollars in millions


## Segment Analysis

3rd Quarter: 2020 Vs. 2019
(Dollars in millions)

|  | NET SALES |  |  |  |  | BASE OPERATING PROFIT |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2020 |  | 2019 |  | \% Chg | 2020 |  | 2019 |  | \% Chg |
| Consumer Packaging | \$ | 584 | \$ | 581 | 0.4 \% | \$ | 68 | \$ | 57 | 19.7 \% |
| Display \& Packaging |  | 138 |  | 145 | (5.1) \% |  | 11 |  | 9 | 20.9 \% |
| Paper \& Ind Conv Prods |  | 459 |  | 496 | (7.4) \% |  | 34 |  | 59 | (42.2) \% |
| Protective Solutions |  | 132 |  | 132 | - \% |  | 18 |  | 14 | 25.2 \% |
|  | \$ | 1,312 | \$ | 1,354 | (3.1) \% | \$ | 131 | \$ | 139 | (6.1) \% |
|  |  |  |  |  |  |  | $\begin{gathered} \text { TiNG } P \\ S A \end{gathered}$ | $\begin{aligned} & \text { OF } \\ & \hline \text { ES } \end{aligned}$ | \% OF | MARGIN CHANGE |
|  |  |  | Consumer Packaging |  |  |  | 11.6 \% |  | 9.8 \% | 1.9 \% |
|  |  |  | Display \& Packaging |  |  |  | 7.8 \% |  | 6.1 \% | 1.7 \% |
|  |  |  | Paper \& Ind Conv Prods |  |  |  | 7.5 \% |  | 12.0 \% | (4.5) \% |
|  |  |  | Protective Solutions |  |  |  | 13.3 \% |  | 10.6 \% | 2.7 \% |
|  |  |  |  |  |  |  | 9.9 \% |  | 10.3 \% | (0.3) \% |

## Cash Flow

$3^{\text {rd }}$ Quarter Year to date: 2020 Vs. 2019
(Dollars in millions)

|  | Year To Date |  |  |  | Year Over Year Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q3 2020 |  | Q3 2019 |  |  |  |
| Net income | \$ | 219 | \$ | 247 | \$ | (29) |
| Asset impairment charges and (gain)/loss on disposition of assets |  | 22 |  | 10 |  | 12 |
| Depreciation and amortization expenses |  | 187 |  | 173 |  | 14 |
| Pension and postretirement plan contributions, net of expenses |  | 8 |  | (204) |  | 212 |
| Changes in working capital |  | (16) |  | (41) |  | 26 |
| Other operating activity |  | 70 |  | 53 |  | 17 |
| Operating cash flow | \$ | 490 | \$ | 239 | \$ | 251 |
| Capital expenditures net of dispositions |  | (108) |  | (144) |  | 36 |
| Cash dividends |  | (129) |  | (127) |  | (2) |
| Free cash flow | \$ | 252 | \$ | (32) | \$ | 284 |

## Balance Sheet

(Dollars in millions)

|  | 9/27/2020 |  | 6/28/2020 |  | Change \$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | \$ | 783 | \$ | 857 | \$ | (74) |
| Trade accounts receivable, net of allowances |  | 694 |  | 693 |  | 1 |
| Other receivables |  | 93 |  | 104 |  | (11) |
| Inventories |  | 446 |  | 524 |  | (78) |
| Prepaid expenses |  | 67 |  | 60 |  | 7 |
| Assets held for sale |  | 202 |  | - |  | 202 |
| Current Assets | \$ | 2,283 | \$ | 2,239 | \$ | 44 |
| Property, plant and equipment, net |  | 1,227 |  | 1,236 |  | (9) |
| Goodwill |  | 1,369 |  | 1,424 |  | (55) |
| Other intangible assets, net |  | 374 |  | 361 |  | 13 |
| Right of Use Asset - Operating leases |  | 306 |  | 294 |  | 12 |
| Other assets |  | 207 |  | 186 |  | 21 |
| Total Assets | \$ | 5,767 | \$ | 5,739 | \$ | 28 |
| Payable to suppliers and others |  | 882 |  | 908 |  | (26) |
| Income taxes payable |  | 14 |  | 21 |  | (7) |
| Liabilities held for sale |  | 94 |  | - |  | 94 |
| Total debt |  | 2,136 |  | 2,265 |  | (129) |
| Pension and other postretirement benefits |  | 304 |  | 304 |  | - |
| Noncurrent operating lease liabilities |  | 269 |  | 249 |  | 20 |
| Deferred income taxes and other |  | 187 |  | 183 |  | 4 |
| Total equity |  | 1,881 |  | 1,808 |  | 73 |
| Total Liabilities and Shareholders' Equity | \$ | 5,767 | \$ | 5,739 | \$ | 28 |
| Net debt / Total capital |  | 41.8 |  | 43.8 |  |  |

Net debt = Total debt minus cash and cash equivalents
Total capital = Net debt plus total equity

## EPS and Cash Flow Guidance

|  | 1st Qtr | 2nd Qtr | 3rd Qtr | 4th Qtr | Full Year |
| :--- | :---: | :---: | :---: | :---: | :---: |
| 2019 <br> Base EPS | $\$ 0.85$ | $\$ 0.95$ | $\$ 0.97$ | $\$ 0.75$ | $\$ 3.53$ |
| 2020 | $\$ 0.94$ | $\$ 0.79$ | $\$ 0.86$ |  |  |
| Base EPS | $\$ 0.83-$ | $\$ 0.73-$ <br> $\$ 0.83$ | $\$ 0.73-$ <br> $\$ 0.83$ | $\$ 0.70-80$ <br> $\$ 0.80$ | $\$ 3.29-$ <br> $\$ 3.39$ |
| 2020 |  |  |  |  |  |


|  | December 31, 2020 |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Full Year Cash Flow Guidance | Est. Low End Est. High End |  |  |  |
| Operating cash flow | $\$$ | 643 | $\$$ | 663 |
| Free cash flow | $\$$ | 290 | $\$$ | 310 |

## Key Drivers to Q4 Earnings Guidance

Q4-2020 vs Q4-2019

COVID-19 Impact

- Demand for our products - Mixed impact (+/-)
- Mitigating actions - Ongoing cost reductions

Price / Cost Impact

- Industrial segment - Negative due to lower market pricing and higher OCC costs

Other Impacts

- Interest expense - Higher due to increased borrowings (liquidity actions)
- Tax rate - Higher due to various positive items in Q4-19
- Addition of TEQ and Can Packaging acquisitions
- Includes D\&P Europe for remainder of 2020


## Cash Flow Outlook - FY 2020

- Solid Free Cash Flow generation expected to continue
- Assumes stable earnings and working capital trends
- Expect ~ $\$ 35$ million cash benefit in 2020 due to global government assistance programs (mostly US)
- Full-year 2020 Cap Ex spend estimated at $\sim \$ 180$ million
- $\$ 160$ million "normal" operations plus $\$ 20$ million Project Horizon
- Pension termination contribution ( $\sim 150$ million) deferred into 2021
- Cash tax benefit of ~ \$37 million in 2020
- No dividend increase in 2020


## Liquidity: Q3 Update and Outlook

| ST Investments | \$ 578,000 |
| :---: | :---: |
| Additional consolidated cash | \$ 205,000 |
| Total Cash (Q3 2020) | \$ 783,000 |
| Total Revolver | \$ 500,000 |
| Less: Borrowing | \$ |
| Revolver Availability | \$ 500,000 |
| Total ST Liquidity (Q3 2020) | \$1,283,000 |

## Liquidity Outlook

- Repaying $\$ 300$ million of bank term loans in October (use excess cash)
- Potential debt repayment after receipt of D\&P Europe divestiture proceeds


## Liquidity Position Remains Very Strong

## Q4 Outlook: State of Our Platforms



- Food Packaging
- All Platforms (Rigid Paper, Rigid Plastics \& Flexibles) Positive but stabilizing as at-home eating trend continues
- ThermoSafe
- Flu Vaccine shipments
- Portion control plastics
- Protective / Consumer Fiber
- Strong appliance recovery

- Paper
- Strong backlog in North America
- Tissue \& towel
- Automotive Molded Foam
- Reels
- Medical Device Packaging
- Elective surgeries recovering

- Industrial: Tubes \& Cores / Cones
- Gradually improving globally
- Industrial Plastics
- Promotional Displays
- Retail Security
- Confection


## Appendix



Defining
Our
Next
Decade

## P\&L Summary (Base)

$3^{\text {rd }}$ Quarter Year to date: 2020 Vs. 2019
(Dollars in millions)


## Segment Analysis

$3^{\text {rd }}$ Quarter Year to date: 2020 Vs. 2019
(Dollars in millions)

|  | NET SALES |  |  |  |  | SEGMENT OPERATING PROFIT |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2020 |  | 2019 |  | \% Chg | 2020 |  | 2019 |  | \% Chg |
| Consumer Packaging | \$ | 1,787 | \$ | 1,774 | 0.7 \% | \$ | 222 | \$ | 182 | 22.0 \% |
| Display \& Packaging |  | 366 |  | 417 | (12.3) \% |  | 25 |  | 21 | 16.9 \% |
| Paper \& Ind Conv Prods |  | 1,369 |  | 1,483 | (7.7) \% |  | 118 |  | 169 | (30.0) \% |
| Protective Solutions |  | 339 |  | 391 | (13.2) \% |  | 36 |  | 39 | (8.3) \% |
|  | \$ | 3,861 | \$ | 4,065 | (5.0) \% | \$ | 401 | \$ | 411 | (2.5) \% |


|  | SEGMENT OPERATING PROFIT AS \% OF SALES |  | MARGIN CHANGE |
| :---: | :---: | :---: | :---: |
| Consumer Packaging | 12.4 \% | 10.2 \% | 2.2 \% |
| Display \& Packaging | 6.8 \% | 5.1 \% | 1.7 \% |
| Paper \& Ind Conv Prods | 8.6 \% | 11.4 \% | (2.8) \% |
| Protective Solutions | 10.6 \% | 10.0 \% | 0.6 \% |
|  | 10.4 \% | 10.1 \% | 0.3 \% |

YTD: 2020 Vs. 2019
Dollars in millions


## Base Operating Profit Bridge <br> YTD: 2020 Vs. 2019 <br> Dollars in millions

| \$411 |  |  |  |  | \$3 | \$401 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (\$60) |  |  |  | Other |  |
| 2019 | Volume/ | (\$59) | \$10 | \$96 |  | 2020 |
| YTD Q3 | Mix | Price/Costs | Acquisitions | Productivity |  | YTD Q3 |
| Base |  |  | Acquisitions |  |  | Base |
| Operating |  |  |  |  |  | Operating |
| Profit |  |  |  |  |  | Profit |

## OCC: Official Board Market

3rd Quarter: 2020 Vs. 2019 Vs. 2018 (Price/Ton)


